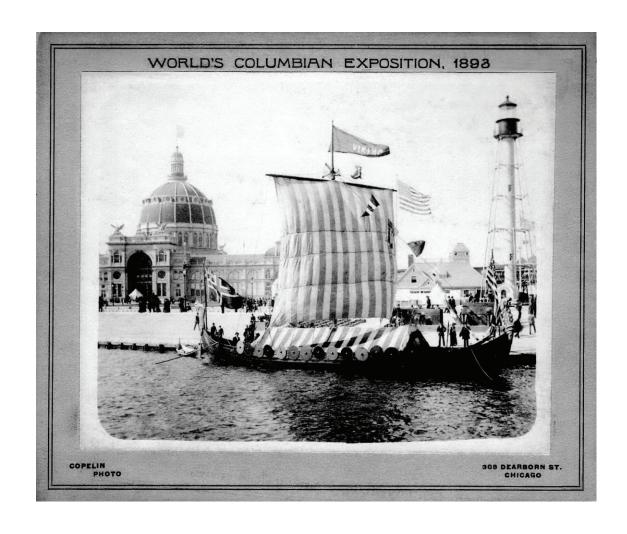




TABLE OF CONTENTS

| Friends of the Viking Ship, NFP | 5 |
|--|----|
| Mission Statement | 5 |
| Officers and Members of the Board of Directors | 5 |
| Honorary Board Members | 5 |
| President's Report | 6 |
| Financial Statements | 8 |
| Auditing Committee Report | 11 |
| Strategic Planning, Fundraising & Marketing Committee Report | 12 |
| Museum Affairs Committee Report | 13 |
| Maintenance and Collections Committee Report | 15 |
| Governance Committee Report | 19 |



FRIENDS OF THE VIKING SHIP, NFP

MISSION STATEMENT

The purpose of Friends of the Viking Ship, N.F.P. (FOVS) is: to facilitate the preservation of the 1893 Viking Ship as an important artifact from the Columbian Exposition, and to advocate its public display in a permanent museum setting with adequate security and climate control. To accomplish this goal, FOVS will raise funds for its protection and preservation, and for interpretation of its history. FOVS will also seek appropriate partners who share our mission of securing an optimal long-term home.

OFFICERS AND MEMBERS OF THE BOARD OF DIRECTORS

Bjørn Rektorli, President
David Nordin, Vice President
Samira Bamberger, Secretary
Linnea Scherer, Treasurer
Bruce Andresen
Roar Broch
Tom Cleveland
Pat Hanson
Jamie Larson
Andrew Woods

HONORARY BOARD MEMBERS

Paul S. Anderson, Honorary
Consul General of Norway (Ret.)
Hon. Perry J. Gulbrandsen (Ret.)
Gunny Harboe
Donald Hoganson
William Nissen
Peter Orum
Elizabeth Safanda
Perry C. Straw Jr.

PRESIDENT'S REPORT

Friends of the Viking Ship NFP

Dear members of the Friends of the Viking Ship,

Thank you for your memberships and financial support during 2021, a year that marked a new era in our pursuit of a permanent location for the ship. The Friends of the Viking Ship and caretaking organizations before it, have, since its formation, diligently explored the possibility of locating the 1893 Viking Ship in a permanent display environment within the city of Chicago for a variety of reasons, including but not limited to the ship's important cultural and historical connections to the city; the presence of multiple, long-standing, major museums and organizations within the city with the staff and technical expertise to care for the ship on a permanent basis; and the millions of annual visitors to the city providing revenue to secure the ship.

Such efforts have included, but have not been limited to:

- An appeal for a meeting by the former President of FOVS, Lorraine Straw, to the management
 of Navy Pier, Inc., without success; a second formal written request to meet by FOVS in 2011
 to each member of the new Navy Pier Board of Directors, without response other than one
 acknowledgment that the request was received.
- A declination by the President of North Park University to accept the ship.
- The lack of space at the Swedish American Museum.
- An orally expressed willingness by the Chicago History Museum to former president Lorraine Straw to tentatively discuss placement of the ship there, with the caveat that there was no funding available for such project nor any available assistance to search for funding at such institution.
- A formal meeting with all department managers at the Field Museum of Chicago in August 2016 attended by FOVS former President Brian Ibsen, Vice President Dave Nordin, and a retained expert Dan Martin of Feasibility Advisers, resulting in a written refusal by the Field to accept the ship due to lack of available space.
- Two tentative proposals, beginning in the fall of 2018, by well-known Chicago architect Dirk Lohan for FOVS to place the ship on or near Navy Pier, which have come to naught.
- An oral and written notice to Dave Nordin by Head Curator of the Museum of Science and Industry, Kathleen McCarthy, on April 9, 2021, that, after considerations of the matter by the new CEO of MSI, Chevy Humphrey, the MSI permanently declines to accept the ship as inconsistent with its future vision.

The feasibility study by Dan Martin, referred to above, failed to identify any location in the city ready and willing to accept the ship, and, despite 12 years of effort on the part of FOVS to publicize and promote the ship, not a single Chicago-based institution or organization has ever offered to accept the ship or made inquiry to propose such matter.

Based on these realities and facts, the FOVS board voted in favor of no further exploration of a permanent location for the 1893 Viking Ship in the city of Chicago, and to direct its resources to identify a location within the city limits of Geneva, Illinois. Geneva is a city with rich Scandinavian immigration history and businesses. The city celebrates Swedish Days in June and has multiple Scandinavian retail businesses located prominently on State Street. To establish closer relationships and awareness of the ship with organizations in Geneva, we became a member of the Geneva Chamber of Commerce, established a working relationship with the Geneva History Museum on 3rd Street, and met with City officials to solicit

their interest of having a Viking Ship Museum downtown, in walking distance from the Chicago Metra train station and shopping district.

The responses from City officials, the business community, and people of Geneva were overwhelmingly positive, with a great interest in a civic initiative to blend in with retail businesses, restaurants, coffee houses, and residential areas, and with an expectation that the ship would be a significant draw of tourism in town. Towards the end of the year, FOVS had identified three potential locations, one on 3rd Street and two along the edge of Fox River, north of the State Street bridge. We expect to secure one of these properties in 2022, starting the clock for realizing a future permanent location and museum for the 1893 Viking Ship.



City of Geneva, Illinois, the future home, and permanent location for the 1893 Viking Ship

We ended 2021 with close to one hundred members, with a few new members from outside the state of Illinois. We received approximately \$120,000 of donations during the year with more than \$110,000 from Peter Orum, a FOVS honorary board member and long-time supporter of the ship's survival and wellbeing, dating back to the 1990s. The remainder came from a repeating grant from the McCormick Foundation, enabled by board member Andrew Woods and his time volunteering at the ship, balanced by the many donations from FOVS members. We appreciate your support of the Friends of the Viking Ship and your confidence in our efforts and progress towards a permanent museum within the city limits of Geneva.

I would also like to draw the attention to our co-chairs of the maintenance committee, Bruce Andresen and Perry Straw, who continued their tireless work of maintaining and preserving the ship. Without their effort we would not have a ship to exhibit.

We are looking forward to an exciting 2022 and progress to be made with a permanent location in Geneva.

Respectfully submitted, Bjorn Rektorli, President Friends of the Viking Ship NFP

Friends of the Viking Ship Profit and Loss

January - December 2021

| | Total |
|---------------------------------------|--------------|
| Income | |
| 43322 Individual Membership | 630.00 |
| 43324 Family Membership | 1,650.00 |
| Total 43320 Membership Dues | \$ 2,280.00 |
| 43340 Individ, Business Contributions | 122,855.81 |
| Total 43300 Direct Public Support | \$125,135.81 |
| 46400 Other Types of Income | |
| 46420 Polo Shirts | 660.00 |
| 46430 Book Sales - Folo | 812.00 |
| 46445 Book Sales - Rasmussen | 1,816.00 |
| 46450 Poster Sales | 170.00 |
| 46455 Postcard/Cutout/Decal Sales | 339.00 |
| 46465 Medallion | 420.00 |
| 46475 Patches | 250.00 |
| 46490 Blacksmith Dragon Brooch | 100.00 |
| 46500 Viking Jewelry | 1,006.00 |
| Total 46400 Other Types of Income | \$ 5,573.00 |
| 49000 Special Events Income | |
| 49100 Open Day Contributions | 6,903.17 |
| Total 49100 Open Day Contributions | \$ 6,903.17 |
| 49200 Tours | 1,147.00 |
| Total 49000 Special Events Income | \$ 8,050.17 |
| Total Income | \$138,758.98 |
| Cost of Goods Sold | |
| 50000 Cost of Goods Sold | 1,752.81 |
| Inventory Shrinkage | 30.33 |
| Total Cost of Goods Sold | \$ 1,783.14 |
| Gross Profit | \$136,975.84 |

Profit and Loss (continued)

| 61010 Postage, Mailing Service 683.15 61030 Office Supplies 97.84 61040 Accounting & Filing Fees 1,197.88 61050 Legal Fees 14.00 61070 Annual Meeting 35.00 61080 Membership Expenses 817.60 61085 Communications & Internet 973.97 61095 PayPal Fee 85.88 61099 Square Fees 160.89 Total 61000 Administration & Operations \$4,066.21 61105 Liability Insurance 1,098.00 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$3,803.75 61300 Fund Raising 615.31 Total Expenses \$13,895.25 Net Operating Income \$123,080.59 42000 Interest on M | Expenses | | |
|---|---|--------------|-----------|
| 61040 Accounting & Filing Fees 1,197.88 61050 Legal Fees 14.00 61070 Annual Meeting 35.00 61080 Membership Expenses 817.60 61085 Communications & Internet 973.97 61095 PayPal Fee 85.88 61099 Square Fees 160.89 Total 61000 Administration & Operations \$ 4,066.21 61105 Liability Insurance 1,098.00 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Net Other Income \$ 45.35 | 61010 Postage, Mailing Service | | 683.15 |
| 61050 Legal Fees 14.00 61070 Annual Meeting 35.00 61080 Membership Expenses 817.60 61085 Communications & Internet 973.97 61095 PayPal Fee 85.88 61099 Square Fees 160.89 Total 61000 Administration & Operations \$ 4,066.21 61105 Liability Insurance 1,098.00 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Net Other Income \$ 45.35 | 61030 Office Supplies | | 97.84 |
| 61070 Annual Meeting 35.00 61080 Membership Expenses 817.60 61085 Communications & Internet 973.97 61095 PayPal Fee 85.88 61099 Square Fees 160.89 Total 61000 Administration & Operations \$ 4,066.21 61105 Liability Insurance 1,098.00 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Net Other Income \$ 45.35 Net Other Income \$ 45.35 | 61040 Accounting & Filing Fees | | 1,197.88 |
| 61080 Membership Expenses 817.60 61085 Communications & Internet 973.97 61095 PayPal Fee 85.88 61099 Square Fees 160.89 Total 61000 Administration & Operations \$ 4,066.21 61105 Liability Insurance 1,098.00 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Net Other Income \$ 45.35 Net Other Income \$ 45.35 | 61050 Legal Fees | | 14.00 |
| 61085 Communications & Internet 973.97 61095 PayPal Fee 85.88 61099 Square Fees 160.89 Total 61000 Administration & Operations \$ 4,066.21 61105 Liability Insurance 1,098.00 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Net Other Income \$ 45.35 Net Other Income \$ 45.35 | 61070 Annual Meeting | | 35.00 |
| 61095 PayPal Fee 85.88 61099 Square Fees 160.89 Total 61000 Administration & Operations \$ 4,066.21 61105 Liability Insurance 1,098.00 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Net Other Income \$ 45.35 Net Other Income \$ 45.35 | 61080 Membership Expenses | | 817.60 |
| 61099 Square Fees 160.89 Total 61000 Administration & Operations \$ 4,066.21 61105 Liability Insurance 1,098.00 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61085 Communications & Internet | | 973.97 |
| Total 61000 Administration & Operations \$ 4,066.21 61105 Liability Insurance 1,098.00 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61095 PayPal Fee | | 85.88 |
| 61105 Liability Insurance 1,098.00 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61099 Square Fees | | 160.89 |
| 61110 Enclosure Maintenace 295.00 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | Total 61000 Administration & Operations | \$ | 4,066.21 |
| 61120 Storage Facility 84.00 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61105 Liability Insurance | | 1,098.00 |
| 61125 Equipment and Maintenance 3,932.98 Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61110 Enclosure Maintenace | | 295.00 |
| Total 61100 Program-Ship Preservation/Locat \$ 5,409.98 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$ 123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61120 Storage Facility | | 84.00 |
| 61240 Advertising 1,004.63 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61125 Equipment and Maintenance | | 3,932.98 |
| 61250 Festival Expenses 37.85 Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | Total 61100 Program-Ship Preservation/Locat | \$ | 5,409.98 |
| Total 61210 Outreach Expenses \$ 1,042.48 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61240 Advertising | | 1,004.63 |
| 61275 Good Templar Fee 2,761.27 Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61250 Festival Expenses | | 37.85 |
| Total 61200 Program-Presentation/Education \$ 3,803.75 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | Total 61210 Outreach Expenses | \$ | 1,042.48 |
| 61300 Fund Raising 615.31 Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61275 Good Templar Fee | | 2,761.27 |
| Total 61300 Fund Raising \$ 615.31 Total Expenses \$ 13,895.25 Net Operating Income \$123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | Total 61200 Program-Presentation/Education | \$ | 3,803.75 |
| Total Expenses \$ 13,895.25 Net Operating Income \$123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | 61300 Fund Raising | | 615.31 |
| Net Operating Income \$123,080.59 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | Total 61300 Fund Raising | \$ | 615.31 |
| 42000 Interest on Money Market 45.35 Total Other Income \$ 45.35 Net Other Income \$ 45.35 | Total Expenses | \$ | 13,895.25 |
| Total Other Income \$ 45.35 Net Other Income \$ 45.35 | Net Operating Income | \$123,080.59 | |
| Net Other Income \$ 45.35 | 42000 Interest on Money Market | | 45.35 |
| | Total Other Income | \$ | 45.35 |
| Net Income \$123,125.94 | Net Other Income | \$ | 45.35 |
| | Net Income | \$1 | 23,125.94 |

Friends of the Viking Ship Balance Sheet

As of December 31, 2021

| | Total |
|---|---------------------------------------|
| ASSETS | |
| Bank Accounts | |
| 10003 Fifth Third Checking | 58,599.65 |
| 10005 Fifth Third Fundraising Account | 220.32 |
| 10008 Fifth Third Money Market | 312,836.78 |
| 10020 Cash | - |
| 10030 PayPal Bank | 271.47 |
| Total Bank Accounts | 371,928.22 |
| Accounts Receivable | |
| 11000 Accounts Receivable | - |
| Total Accounts Receivable | - |
| 12101 Inventory Asset-1 | 7,527.36 |
| Total Other Current Assets | 7,527.36 |
| Total Current Assets | 379,455.58 |
| TOTAL ASSETS | 379,455.58 |
| LIABILITIES AND EQUITY Liabilities 20100 Accounts Payable | - |
| Total Accounts Payable | - |
| Credit Cards | |
| 210001 Chase Ink Credit Card | 2,342.66 |
| 21010 LS | (3,439.04) |
| 21011 MT | 130.72 |
| 21012 WS | 444.78 |
| 21013 BR | 547.00 |
| 21014 BA | 159.87 |
| Total 210001 Chase Ink Credit Card | 185.99 |
| Total Credit Cards | 185.99 |
| Total Liabilities | 185.99 |
| Equity | |
| 30000 Opening Balance Equity | 242,704.35 |
| | |
| 32000 Unrestricted Net Assets | 13,439.30 |
| 32000 Unrestricted Net Assets Net Income | - |
| | 13,439.30 123,125.94 379,269.59 |

AUDITING COMMITTEE REPORT

Friends of the Viking Ship NFP

On Monday, April 25, 2022, the Auditing Committee met to review the financial transaction for the Friends of the Viking Ship (FOVS) for the calendar year ending 12/31/2021. We reviewed all deposits and expenses and compared these with the three (3) bank account statements and FOVS's QuickBooks Ledger. We paid close attention to the itemized details in the credit card transactions. During the course of our audit, we discovered three (3) PayPal deposits which were entered (booked) twice. Specifically, the following deposits were recorded twice:

| PayPal Deposit | Dates Recorded |
|----------------|-----------------------|
| \$159.57 | 04/27/21 & 04/28/21 |
| \$116.46 | 05/14/21 & 05/17/21 |
| \$745.44 | 09/20/21 & 09/21/21 |

Taking into account these duplicate entries totaling \$1,021.47, and making the subsequent adjustments to the account ledgers, the ledger balances did then reconcile with the bank's statements. As of 12/31/2021, the total cash on deposit at Fifth Third Bank amounts to \$371,656.75. Specifically, the account balances are:

| Fifth Third Bank (Acct# Ending 9860) | \$58,599.65 |
|--------------------------------------|--------------|
| Fifth Third Bank (Acct# Ending 3875) | \$220.32 |
| Fifth Third Bank (Acct# Ending 9878) | \$312,836.78 |

We do wish to extend our thanks to Linnea Scherer, Treasurer, for pulling together the detailed information we needed for our review. We further would like to commend the board members for their detailed submission of FOVS expenses. This made for an accurate accounting of expenses. There was one (1) circumstance of the FOVS credit card being used for a personal expense, which was promptly reimbursed in the amount of \$4.35. This speaks to the integrity of the FOVS board members.

As a final note, the Auditing Committee looked solely at the financial statements of FOVS during the calendar year of 2021. We did not consider any non-financial assets of FOVS, such as our historical artifacts nor inventory of items for retail sales.

Respectfully submitted,
Bruce Andresen and Michael Olesen
Auditing Committee

STRATEGIC PLANNING, FUNDRAISING & MARKETING COMMITTEE REPORT

Friends of the Viking Ship NFP

With the physical stabilization of the ship completed, both for adequately supported display and future safe transport of the ship, the focus of strategic planning for 2021 was on making a final decision on the ship's future permanent location. As detailed in President Rektorli's report, with the rejection of the ship by the final major museum in Chicago to consider the matter, the Museum of Science and Industry, our board agreed to create its permanent home in Geneva, Illinois. Inquiries were made as to available advertised properties in Geneva of dimensions suitable to build a museum large enough to house the ship and associated interpretive exhibits, leading to our interest in the vacant lot of approximately 50 feet by 130 feet immediately adjacent to the north of the Geneva History Museum. As detailed in the Museum Affairs report, a preliminary inquiry into publicly available data on the financial viability of a combined local museum/single historic ship tourism attraction was favorable. Plans were made to identify potential architects, a basic building plan, and cost estimates in 2022 for this location, along with continuing inquiry into other suitable Geneva sites.

The single most persistent challenge in all prior fundraising activities for the ship, not only for Friends of the Viking Ship but for predecessor organizations--the Viking Ship Restoration Committee and the American Scandinavian Council--was the inability to identify a site or site plan for the final destination. That challenge persisted in 2021. Hence, our fundraising efforts in 2021 were focused on building general revenues through our tour visitor program and encouraging general donations. We did, however, also identify four specific projects for fund raising activities which were not dependent on the location or plan for the final museum location. These were the restoration of the head and tail ornaments to their 1893 appearance, the recreation of the carved wooden dragon-headed tent supports or "verge boards" and captain's stand, the replication of all the ship's original black and yellow painted shields, and the creation of a large-scale model of the ship as an instructional aid and display. Professional bids were solicited for these projects. However, we were unsuccessful in our 2021 grant application to the Kane County Riverboat fund for the cost of these projects for that grant cycle. We determined to apply again in 2022, applying lessons learned.

In the meantime, our general marketing efforts continued with off-site presentations to groups interested in the ship to establish or maintain face-to-face relationships with potential supporters, a regularly refreshed Facebook presence and updated website, media promotions about our activities, active membership in the Geneva Chamber of Commerce, and reviewing and improving our membership renewal process.

Respectfully submitted,
Bjorn Rektorli, President
David Nordin, Vice President

MUSEUM AFFAIRS COMMITTEE REPORT

Friends of the Viking Ship NFP

The 1893 Viking Ship's 2021 season opened with our operations still governed by health department regulations related to the Covid-19 pandemic. While good visitor attendance serves both our revenue objectives and demonstrates to supporters and grant makers that the ship is ever more popular and relevant, we were required to limit the number of visitors allowed at once within the shelter. Hence, through the work of Linnea Scherer, Jamie Larson and Marta Temmer, we developed an online, time slot reservation system to regulate the flow of visitors for our April and May 2021 Open Days. We also continued to follow the requirement for masks by all who entered the shelter.

Although we ended 2020 with a much-appreciated, firm offer from Good Templar Park as permanent location for the Viking Ship, an alternative location in the busy tourism district of downtown Geneva would clearly offer greater visibility, visitorship, and financial stability for the ship's future. Our attention was focused by year's end on a lot for rent and eventual sale which adjoins the north side of the Geneva History Museum, offering a space about 35-40% larger than the one which the ship currently occupies. To investigate



the viability as a tourism concept of a small local museum combined with an historic ship, I studied and reported on eleven such combined, successful operations throughout the United States. Encouraged by these results, I also had a lengthy visit in April 2021 to physically observe such an operation, the Buffalo Bill and Historic Steamboat Museum in neighboring LeClaire, Iowa. A follow-up meeting with its board was later planned for early 2022 to learn how they had successfully implemented the concept.



We have often heard, to our dismay, visitors to the ship from the immediate Geneva area tell us "We had no idea this was here." To begin to seriously address this deficiency, we joined the Geneva Chamber of Commerce as a not-for-profit member in 2021. We then participated in a variety of established activities and programs intended to increase our recognition in the community, including business to business social gatherings, the Geneva Chamber Challenge community fund raising drive, and the Geneva History

Museum's Christmas tree decorating contest. I recorded a segment for WGN radio about the ship which

aired May 21, as well as a short television segment about the ship for a program on Fox Valley area attractions. I also presented a program on the evolution and migration of the Vikings' Norse language to the Danish American Language Foundation. To further advance the regional profile of the ship, we also held successful meetings with the Geneva History Museum to plan a year-long, multi-museum collaborative

gallery exhibit there about the 1893 Viking ship.

In 2020, FOVS had successfully applied for a grant from Illinois Humanities to conduct a conference of teachers at the ship to discuss changes to content and presentation which would help the ship better meet their current requirements and objectives for field trips. With various schedule changes due to Covid-19 protocols, this conference was finally held in April 2021, with input from home school, private school and public school teachers. This grant-



funded conference was important not only to put FOVS "on the map" in terms of being a recent successful grant applicant but helped move us toward our goal of having a tour of the Viking Ship, and the related study of Scandinavian history, as an annually recurring part of the local school world history curriculum. Further meetings in pursuit of this important goal will be held. I also personally attended some online grant strategy courses.

By year end 2021, and despite the well-documented chill on museum attendance brought about by the Covid-19 pandemic, FOVS had hosted 1002 paid adult visitors to the ship, and approximately 200 additional children, during the 2021 public Open Days. In addition, we hosted 145 visitors on private tours. Finally, 2021 saw sales from our small gift shop approach visitor admission revenue.

Respectfully submitted,
David W. Nordin, Vice President
Chair, Museum Affairs

MAINTENANCE AND COLLECTIONS COMMITTEE REPORT

Friends of the Viking Ship NFP

Maintenance

While the mission of the maintenance committee has stayed the same since FOVS was established, the actual tasks of the committee during the year have evolved over the years. The tasks can be divided into those cyclical tasks that are done every year at more or less the same times and those tasks that are not annual but part of the FOVS mission to preserve, display and interpret our ship *Viking*.

There are many cyclical items done by the maintenance committee over the course of the year either annually or as needed such as:

- Wash all posters and signage
- Spray all weeds to kill them
- Hang flags over the ship and at the rear wall (spring) and then remove all flags (fall)
- Wash flags between fall (after removal) and spring (when they are hung)
- Hang the new shields
- Inspect the shelter for damage and frost heave of legs and posts
- Remove stones from door drop-rod pockets
- Wash all tour chairs (spring)
- Paint cradle and cradle parts either gray (stone harbor) or black as appropriate
- Replace light bulbs
- Remove bird nests and evidence of bird habitation
- Blow out leaves
- Kill wasps and remove nests
- Vacuum ship interior
- Repair leaks to the shelter (occasionally necessary to secure a tarp over the shelter at the point of damage)
- Maintain the sportsman cameras by changing batteries and reviewing the micro-SD cards
- Refill the propane tanks used in the early spring and late fall propane heaters
- Open south wall drop panels by removing extra screw and boards (spring); lock with screw and board the drop panels (fall)
- Maintain a clear view of the ship for visitors
- Replace the shelter cover when necessary due to wear and tear
- Apply "boat soup" (a special mixture of turpentine, raw linseed oil and pine tar) as needed to
 protect and preserve the ship
- Repair or replace shelter parts as necessary, including temporary shelters and tables
- Repair or replace clear twin wall panels that blow off the shelter
- Replace posters and repair; repaint or replace signage
- Repair shelter from break-in (two times so far)

The Maintenance Committee also assumes the responsibility of new additions to FOVS based on our mission. For example, when flags were added, they were maintained; when chairs were added, they were maintained; when posters were added, they were maintained. In 2021, the maintenance committee aspired to add, as part of our responsibility to preserve, display and interpret, the following: new deck boards with a FOVS identifying brand on the underneath, new cross-arms or verge boards (4), a captain's

lookout with dragon's head and an entrance/exit ladder for maintenance only to the ship (instead of jumping down from the handrail).

Who are the members of the Maintenance Committee you may ask? This is an interesting question, indeed, as I have been involved with FOVS since 2008 and a board member since about 2012. During my tenure on the board, I have been chairman or co-chairman of maintenance with Perry Straw as the other Co-chairman. I have asked several people who have expressed an interest in working on the ship to be members of this committee. I have never considered that I should have formal records of who they are or when they worked or what they have worked on. The following is a record of those I have asked to serve who have agreed and who have all showed up at one time or another to help with various tasks, most of which have been mentioned already: Perry Straw, Dave Barrows, Dave Nordin, Corey Judd, Phil Shappard, Melissa Sallee, Neil Anderson.

I ask everyone to please remember that the ship cannot speak to us of the problems that it has or that it observes, we must do that. So, pay attention while at the ship and follow the adage: "If you see something, say something." In this regard everyone who goes to the ship is in effect a maintenance committee member and can and should "brainstorm" ideas for improvements to our overall mission. Whenever I am at the ship, I try to look around as new visitors to see things as they might; are things dusty, is the small entry table on the cradle clean, is there garbage around? Remember we only get one opportunity to make a first impression.

Summary of our quarterly reports to the FOVS Board of Directors in 2021:

On 4/10/2021 we reported:

Since our last report meeting, I have received the branding Iron that is intended to be used with any new replacement parts for *Viking*. All the flags for our shelter have been washed and will be up in time for our April opening. An additional item is that the shelter has received a tear in the fabric over the ship approximately in the middle in both length and width. The tear is between ¼ and ½ inch wide and about two inches long. Plans are under way to install a patch from the inside to repair the fabric and protect the ship. The Maintenance committee would like permission to spend money for new deck boards and other missing parts.

On 7/10/21 we reported:

The maintenance committee has made significant progress towards several of its goals:

- The drop panels were released from their winter storage for our June open days.
- Most of the clear panels received new fasteners with larger washers to a height of 7 feet.
- Thirteen new deck boards were created for the port side and reinforced to prevent cracking.
- The Orkneys flag has been replaced.

 A ladder has been created that resembles the one used in 1893 for safe access to the ship's interior and maintenance. It has three parts: an interior (in the ship) ladder, an exterior (ramp side) ladder and a transition span.







THE WORLD'S COLUMBIAN EXPOSITION-THE VIKING SHIP FROM NORWAY.

On 10/9/21 we reported:

An invasion of the shelter was discovered by Dave Barrows in time to hire an animal removal service before our monthly open day September 18th. Two traps were set and when Dave arrived to check, we had not only the groundhog he had initially spotted in one trap but a skunk as well in the second trap. When he checked two mornings later, we had an opossum in a third trap set after the earlier removal. We have also had at least three wasp nests to remove. Thank you, Dave! Since the application of "boat soup," we have not seen any more carpenter bees. Parts have been purchased to make the drop panels more secure but have not been installed.

Respectfully submitted,

Bruce W. Andresen and Perry C. Straw Jr., Co-Chairmen, Maintenance

Collections

This subcommittee cares for, catalogues, arranges access to, and annually reports on FOVS artifacts and other property. It also is responsible for managing the ways FOVS collections complement or amplify collections held by other organizations that may relate to our own collections.

With the prospect of a future permanent museum in Geneva, IL, the committee is evaluating various web-based Museum Cataloging Software solutions for a more robust curation, with the possibility of expanding outreach and virtual visitors. A software solution will also enable more in-depth documentation about each artifact to preserve historical facts.

Aside from the new ladder and other maintenance-related materials as described in the report above, there were no new items added to our collection since last year's annual report.

Respectfully submitted,
Andrew Woods, Chair, Collections

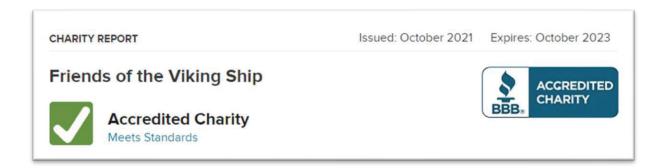
GOVERNANCE COMMITTEE REPORT

Friends of the Viking Ship NFP

The Governance Committee is responsible for the health and functioning of the organization and board. The committee coordinates and proposes new members to both committees and the board, conducts orientation, produces board materials, oversees accounting, and organizes internal financial audits. In a broader sense, we work to ensure that our organization adheres to our by-laws as well as key standards of accountability in everything we do.

In 2021, the committee was composed of the following members: Linnea Scherer (Treasurer), Samira Bamberger (Secretary and Auditing Subcommittee), Tom Cleveland (Auditing Subcommittee), and Jamie Larson (Chair and Nominating Subcommittee). The accomplishments of this committee in 2021 included:

- 2020 Internal Audit: Completed and report submitted by the Auditing Subcommittee in April.
- 2020 Annual Report: Completed in September and posted to our website.
- 2021 Conflict of Interest Policy Compliance: All disclosure forms completed, signed, and filed.
- Board Nominations and Elections: In the November 2021 annual meeting, the Nominating Subcommittee presented six candidates for election, two seeking re-election (Bruce Andresen and Bjorn Rektorli) and four new candidates to fill the remaining four vacant positions (Dave Barrows, Mette Bowen, Craig Hanson (returning director), and Michael Olesen). All candidates were elected unanimously by the membership present.
- Better Business Bureau Wise Giving Alliance (BBBWGA) Accreditation renewal: Every two years the BBBWGA requires that participating charities resubmit a renewal application to confirm they still adhere to the 20 BBB Standards for Charity Accountability. According to the BBBWGA, these standards were developed "to assist donors in making sound giving decisions and to foster public confidence in charitable organizations. The standards seek to encourage fair and honest solicitation practices, to promote ethical conduct by charitable organizations and to advance support of philanthropy." We are happy to report we continue to meet—as we have demonstrated since we were first accredited in 2017—all 20 standards for charity accountability!



Standards For Charity Accountability Governance Finances Fundraising & Info 1. **J** Board Oversight 8. V Program Expenses 15. <a>Truthful Materials 2. V Board Size 9. V Fundraising Expenses 16. Annual Report 17. Website Disclosures 3. V Board Meetings 10. Accumulating Funds 4. V Board Compensation 11. 🗸 Audit Report 18. **V** Donor Privacy 5. Conflict of Interest 12. V Detailed Expense 19. Cause Marketing Breakdown Disclosures Measuring Effectiveness 13. 🗸 Accurate Expense 20. Complaints Reporting 14. V Budget Plan ▼ Effectiveness Report

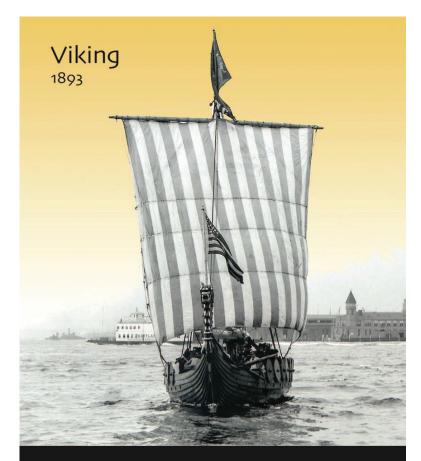
It is extremely important to us at FOVS that all our members, donors, and partners know we are committed to using the resources we have as responsibly as possible as we seek to find *Viking* a permanent, climate-controlled home where she can be preserved for future generations.

Respectfully submitted,
Jamie Larson, Chair, Governance

NOTES

NOTES





"The 1893 Viking Ship—and the story of its unique voyage to the first Chicago World's Fair—will transport visitors to an earlier age of discovery, inspire them with its display of human ingenuity, and evoke reflection on the history of exploration and migration across time."

Friends of the Viking Ship, NFP

P.O. Box 3571 St. Charles IL 60174 331-248-1903

viking1893@gmail.com www.vikingship.us